



(Incorporated in the Republic of Singapore on 14 August 2015)
(Company Registration Number: 201531866K)

**RESPONSES TO QUESTIONS RECEIVED FROM SHAREHOLDERS IN RELATION TO THE
ANNUAL GENERAL MEETING TO BE HELD ON 29 APRIL 2025 (THE “AGM”)**

The Board of Directors (the “**Board**”) of Secura Group Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”) wishes to announce the following response to the queries raised by shareholders of the Company (“**Shareholders**”), with respect to the Company’s annual report for the financial year ended 31 December 2024 (the “**Annual Report**”).

- (a) While revenue in the Security Guarding segment has declined, profitability has improved. What were the key drivers of this outcome, and can the profit margin be maintained moving forward?**

Company’s response

The increase in profit was driven by improved operational efficiency, ongoing cost optimisation, and a focus on securing higher-margin contracts. The decline in revenue was mainly due to pricing pressure in the market.

In response, we took a more selective approach, either not tendering for certain contracts or choosing not to match lower price points when margins were not commercially viable. This shift in strategy allowed us to maintain profitability despite a lower top line. Government grants under the Progressive Wage Credit Scheme also helped to ease manpower cost pressures during the period. While these grants have been helpful, we remain focused on strengthening the underlying business through continued productivity improvements, effective resource deployment, and careful contract selection to ensure long-term margin sustainability.

- (b) How many robotic units are currently deployed within the Security Guarding segment, and what strategic plans are in place for expanding their deployment?**

Company’s response

The current use of robotic units in our Security Guarding segment is limited, as we are still in the exploratory stage. However, integrating robotics into our operations is part of our long-term plan to help ease manpower pressure and enhance overall efficiency.

We are actively studying different technologies and working with partners to better understand how such solutions can be adapted into real-world security environments. Our focus for now is to evaluate feasibility, cost-effectiveness, and how robotics can complement our existing manpower deployment in the longer term.

- (c) There was previously a pattern of frequent public announcements regarding large Security Guarding contracts; however, such updates have been less common in recent periods. Has there been a change in your policy regarding public contract announcements?**

Company’s response

There has not been a policy change. We generally announce new contracts based on a combination of factors, including the size, strategic importance, and potential impact of the contract. For contract renewals, particularly those that are recurring or expected, we typically do not announce them unless they are, among other factors, significantly large or of strategic relevance.

(d) Could you provide an update on the progress of your collaboration with iLOQ? Have any new contracts been secured as a direct outcome of this partnership?

Company's response

The collaboration with iLOQ has been progressing well, with strong interest from our clients. We have conducted several proof-of-concept trials, and though some have translated into purchases, the partnership is still at an early stage. We continue to engage potential clients and build awareness of the solution, and the response so far has been encouraging.

BY ORDER OF THE BOARD

Kan Kheong Ng
Executive Director and Chief Executive Officer

28 April 2025

This announcement has been prepared by the Company and has been reviewed by the Company's sponsor, United Overseas Bank Limited (the "Sponsor"), for compliance with Rules 226(2)(b) and 753(2) of the Singapore Exchange Securities Trading Limited (the "SGX-ST") Listing Manual Section B: Rules of Catalyst.

This announcement has not been examined or approved by the SGX-ST. The SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms. Priscilla Ong, Vice President, Equity Capital Markets, who can be contacted at 80 Raffles Place, #03-03 UOB Plaza 1, Singapore 048624, telephone: +65 6533 9898.